Madura Kamoroj Viv.,

डॉ. आर. के. चौहान

सचिव

Dr. R. K. Chauhan

Secretary

D.O.No.F.9-6/2008 (XI Plan)

कान-विकास विमुक्ता

विश्वविद्यालय अनुदान आयोग

बहादुर शाह ज़फर मार्ग,

नई दिल्ली-110 002, भारत

UNIVERSITY GRANTS COMMISSION

BAHADUR SHAH ZAFAR MARG, NEW DELHI-110 002 (INDIA)

दूरभाष PHONE: (011) 23239337, 23236288 फैक्स FAX: (011) 23238858

E-mail: rkchauhan@ugc.ac.in

July, 2009

Dear Dr. Kumaravel,

This is in continuation of the visit of the UGC Visiting Committee to consider the XI Plan General Development Grant Allocation to your University.

Based on the Report submitted by the XI Plan UGC Visiting Committee and availability of funds from the Government of India, UGC has approved the tentative XI Plan 2. Allocation, subject to availability of funds from Government of India, in respect of your University as under:

(Rs in Lakhs)

	(KS. III Lakiis)
i) General Development Grant	975.00
	274.00
ii) Merged Schemes iii) Internal Quality assurance cell	5.00
iii) Internal Quality assurance cen	

- The 'on account' grant already under the above schemes released by UGC during XI Plan Period will be a part of XI Plan Allocation of the university. Further, funds for Merged 3. Schemes is based on the eligibility criteria indicated in the XI Plan Guidelines. Therefore, the grant for each of the merged scheme will be released subject to the fulfillment of the eligibility criteria and other related norms as laid down for the purpose.
- A new scheme called Internal Quality Assurance Cell has also been included in the merged schemes and an additional amount of Rs.5.00 lakhs has been allocated to each 4. State University. The Guidelines of this Scheme may be seen on UGC website www.ugc.ac.in
- The XI Plan Allocation is subject to compliance of the Academic Reforms as already circulated by the UGC vide its D.O.No.F.1-2/2008 (XI Plan) dated 30th March/21st April, 5. 2009 which is also available on UGC website www.ugc.ac.in.
- In addition to above, the following Administrative Reforms may also be implemented: 6.
 - Implementation of the Govt. of India Reservation Policy of SC/ST.
 - All Statutory posts should be filled up the appointment through Selection Committee as per the UGC Regulations.
 - All vacant Teaching Posts should be filled up expeditiously.
 - Annual Accounts, Annual Reports and Quality assessment Status Report should be submitted in time i.e. by 31st December of every year.
- The release of grant will also be linked to Academic and Administrative Reforms as well as compliance of various policies of Government of India rules. 7.
- You are also requested to utilize proportionate grant on half yearly basis. Any portion which remain unutilized will be considered to be lapsed. UGC will also consider to 8.

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allocate the unutilized grant of the university to other universities which are better performing and are also following the various academic reforms as well as implementation of various policies of Government of India. Therefore, the University is advised to utilize the grant fully.

- 9. The amount recommended by the Visiting Committee for various merged schemes may be utilized as per guidelines of respective schemes available on UGC website. The anomaly if any as per pattern of assistance/guidelines may be brought to the notice of the Commission.
- 10. You are, therefore requested to re-work the priorities of university within the General Development Grant allocation as decided by the Commission and keeping in view the recommendation of the Visiting Committee. The revised proposal (item-wise and year-wise plan) in the prescribed format UGC (copy enclosed) may be sent within 15 days in duplicate along with the soft copy within the ceiling conveyed to University. After receipt of the item-wise allocation within the amount as decided by the Committee, the UGC will convey the final approval of XI Plan Allocation to the University.
- 11. A copy of the Report of the Visiting Committee is enclosed herewith for further necessary action at the University level.

With regards,

Yours sincerely.

(R.K. Chauhan)

Dr.R. Karpaga Kumaravel, Vice-Chancellor, Madurai Kamaraj University Madurai – 625021

Encls: 1. Report of the UGC Visiting Committee

2. Copy of the Academic Reforms

3. Proforma for XI Plan Allocation

Copy to:-

Joint Secretary SU, UGC, New Delhi

(Dr. C.S. Meena)
Joints Secretary



Proforma for XI Plan Allocation

Name of the University/State		Item	Amount required under General Development Scheme
	(i)	Books & Journals	
	(ii)	Equipment	
	(iii)	Staff (No of Posts P - R - L -)	
	(iv)	Building (Names of the Buildings)	
	(v)	Others	

Vice-Chancellor/ Registrar With Seal





MADURAI KAMARAJ UNIVERSITY

University with Potential for Excellence

UNIVERSITY GRANTS COMMISSION

CONSOLIDATED REPORT OF THE VISITING COMMITTEE

1	Name of the University	:	Madurai Kamaraj University
2	Date of Establishment	:	1966
3	Whether selected under UGC scheme of University with Potential for Excellence (UPE) or Centre with Potential for Excellence		Yes University with Potential for Excellence & Centre of Potential for Excellence in Genomic Sciences
4	Date of Visit		13 th to 15 th May, 2008
5	Composition of the Committee		

Sl.No.	Name & Designation	Address	Phone Nos.	E-mail
1.	Prof. R. P. Kaushik Ex-Member, UGC & Convenor	G-19/19, DLF, Phase-I Gurgaon – 122 002	0124-2564541 (R)	susheela_kaushik@hotmail.com
2.	Prof. V.K. Rastogi	Dept. of Physics Ch. Charan Singh University, Meerut KC-68/1, Old Kavi Nagar Ghaziabad – 201002	0120-2780506 (R)	v krastogi@rediffmail.com
3.	Prof. Prithvi Yadav Director	Dr. Gaur Hari Singh Singhania Institute of Management, Jay Kay Lon Colony, Kamla Nagar Kanpur – 208 005	0512-2231417 (O) 0512-2222885 (R)	director @ghsimr.org prithvi@iimidr.ac.in
4.	Prof. Riaz Shakir Khan	Dept. of Education Jamia Millia - Islamia New Delhi 232/5, Lane-7, Gaffar Manzil Jamia Nagar New Delhi 110 025	011-26823108 (O) 011-26840300 (R)	rskhan9@hotmail.com
5.	Prof. Karuna Chanana JNU (Retd.)	School of Social Sciences, C-8/8256, Vasant, Kunj New Delhi – 110 070	011-41768085 (R)	chananak@yahoo.com

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8. Summary of Departmental Profiles :

Name of School/Department	Requisition of the Department Rs.	Recommendation by the Visiting Committee	Page No. giving departmental
School of Biological Sciences	4- R, 4-L,. 1 Director equal to Sr. Professor		profile 12-13
	Building: CVR Hall Renovation by extension of 2500 sq.ft. Renovation and electrical works		
	 Uninterrupted Power Supply Liquid Nitrogen Plant Walk-in Cold Room Pulse Field Electrophoresis Animal House Weather Station Carbon Analyser Porometer to measure water potential Leaf Area Meter to measure leaf area Soil Moisture equipment Confocal microscope with optical probe Video Conference facility Connce Room Student Rest Room Xerox machine Establishment of Bioprocess Facility 		
hool of L- ptechnology	2		12-13
Bu Co Mu gre rad Rs, Lab	mplex Rs.100,00,000/- ultisector transgenic enhouse/support building ioactive disposal facility 36,00,000/- poratory Complex lding Rs.50,00,000/-		12-13

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School of Energy,			6,7 & 8
Environment and			
Natural Resources			
Dept. of Bio-	L-1, Technician-1		
Energy	Infrastructure: Building &		
	Gene Bank Rs.75 Lakhs		
	Equipment/Instrument ,		
	Rs.32 Lakhs Books & Journals Rs. 2	-	
	Lakhs		
	Lakiis		
	L-2		
Dept. of	Equipments Rs.10 Lakhs		
Environment -			
	L –2, Reader – 2	4:	
Centre for Marine	Infrastructure: Building		
and costal Studies	Rs.210 Lakhs		
	Major & Minor Equipments		
	Rs.300 Lakhs		
	Books & Journals		
	Rs.25 Lakhs		
	Overall requirements Rs.535 lakhs		
	(S.333 taxiis		
Dept. of Futures	1-P, 1-R, 3-L		7
Studies	Building: Futures Lab,		
.,	Spatial Lab Rs.73.75 Lakhs]	
	Centre for Foresight Watch		
	Tower; Rs.45.47 lakhs		
	Equipment: Computers,		
	Printers, other spatial lab		
	facilities Lib Hall		5
School of Earth	Building: Lib.Hall,		
and Atmospheric	Gartographic Lab. Research Scholar room,		
Sciences Dept. of	Lecture Hall		
Dept. of Geography	Van -1		
Geography			
Dept. of	Laboratory and		4
Environmental	accommodation		
Remote Sensing			
and Cartography			

Of & From

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Dept. of Entrepreneurship Studies	R-2, 3-L, 2-Documentation Offier Building: Conference Hall, Smart Class Room Library Books and Journals 2000 volumes	
Economics	R-2, L-2,1- Comp.Programmer, 1-Tech.Asst. 1-Lib Building: Scholar Room, PG Teaching Room, Library Hall	5
	P-1, R-2, L-3 Building: Comp. Lab, internet and fax Rs.25 lakhs Anatomy, Physiology, Psychology, Health Edn. Rs.50 lakhs Library with Books Rs.10 lakhs Seminar Hall Rs.20 lakh	5
and Foreign Languages	P-1, R-2, L-3, Lab.Tech-1	
Literature B C B la Ec wi Au	suilding: Rs.87 lakhs entre for Canadian Studies ooks & Journals Rs.5 kkhs quipment: Computers 15, th internet facility adio and video CDs and VDs Rs.10,00,000	5

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Department of	P-1, R-2, L-4		5-6
Journalism and	Technicians: Videographer		
Science	1, DTP Operator 1, Graphics	i	
Communication	& Animation Instructor 1,		
	Lab Technician 1		
	Building		
	Class Room, Staff Rooms,		
	Research Scholars Rooms,		E
	Library, Seminar Hall,		
	Computer Lab, Audio Lab,	=	
	Video Lab. – Total		
	Rs.62,00,000/-		
	Acoustics facility for Audio		
	Video Labs. Rs.3,00,000/-		F
	Equipments		
	For Video Lab:Rs.3,49,000/-		
	For Audio Lab:Rs.1,95,000/-		
Department of	P-1, R-2, L-4		5-6
Communication	4 Technical Posts (1 Group		
	A, I Group B, I Group C		·
	and 1 Group D		
	3 Non-Teaching Posts		
	(1 Group A, 1 Group B, 1		
	Group C)		
	Buildings		
	6 Class Rooms, 5 Staff		
	Rooms, 1 Office Room, 1		
	HOD Room, 1 library, 1		
	Video Studio, Sound Prof		
	Recording Lab, Multi Media		
	Lab, Seminar Hall,		
	Women's Lounge, 2		
	Lavatories 2		
	Additional Books required		
	2000; Journals required : 15		
	13		
	Equipment: 23 Lakhs		
	Video Studio		
	Audio Theatre		

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School of Tamil	P-3, R-6, L-6 Rs.2,36,38,160		
Studies	Building : Cl-2,Toilet-2 Rs.27,44,000		9 9
	Fellowships JRF-5,USRF-10		
	Rs.54,00,000		
	Seminars/Conf. Rs.1,00,000 pa		
	Visiting Prof. Rs.50,000 p.a. Spl.Lect. Rs.20,000 p.a.		
	Books Rs.3,35,000 (5 yrs.) Journal Rs.2,00,000 (5		:
	yrs.) Books: Rs.2,50,000 (5 yrs.) Furniture Rs.3,00,000/-		
	P – 1, R-1, L-4 Neuro		8
	Linguistics Building: Neurolinguistics Equipment: Sonograph,		
	Kymograph, Palatogram		
	Projector, Osillograph, Oscilloscope, HF Cassettee		
	recorder, Xerox machine Rs.5,70,000		
	Total requirements Rs.3,48,07,160		
JSIC	Improving the analytical service, Liquid Nitrogen,		8
	Equipments improving		
	design, fabrication, repair, impart practical training	Ta.	
	latest technologists Rs.172.000		
ational Service	Building: 2300 sq ft.		8
Meme	Rs.30 Lakhs 300 seated mini auditorium		
epartment of outh Welfare	Air-condtioned Library 3500		13
oudi wenale	sq.ft. Rs.30 Lakhs Books for Rs.5 Lakhs		

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8. Automation

Should be Strengthened

9. Manpower

10. Safety Measures

Required

- 11. Provision of Computer terminal outside reading room
- 12. Toilets renovation

C. SUGGESTIONS:

1. Maintenance to be given priority.

2. Automation process to be undertaken and completed.

3. Readers services to be improvised.

- 4. Working hours to be extended. All days -8.00 a.m. to 8.00 p.m. and weekends 10.00 to 4.00 p.m.
- 5. Internet access to be strengthened.

INTERACTION WITH STUDENTS AND SCHOLARS

Interaction with PG students and scholars was very interesting and positive. They were very communicative and highly articulate. Their response was very clear and unbiased. The summary report is as follows:-

- 1. Library collection is inadequate and not upto date.
- 2. Library working hours to be extended.
- 3. Internet access is not extended to students comfortably and whatever is available is low speed.
- 4. Online resources accessibility is not satisfactory.
- 5. Communicative and soft skills programmes are required.
- 6. Delay of declaring Ph.D. thesis & reports.
- 7. Instruments require maintenance.
- 8. Increase bandwidth for on-line Journals.
- 9. Provision of a cooperative/general stores/chemist shop.
- 10. Provision of recreational facilities.
- 11. No provision of transport for students & day scholars.
- 12. connectivity from Campus to City for students.

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HOSPITAL/HEALTH CENTRE

- Building is to be expanded.
- Better services and additional facilities are to be provided.
- Appointment of one male Doctor and two female nurses.
- Need scanner, physiotherapy equipment, IFT ultrasonic, ECG machine

10 Grant recommended for schemes merged with development grants:

(Rs. in Lakhs) SI. Name of the Scheme Grant requested **UGC** Grant Expected No. by the University Ceiling for recommend Number of Rs. In Lakhs the Scheme ed by the Beneficiar Committee es 1 **Unassigned Grant** 50 a. Travel Grant 08.00 b. Conference/Symposia 06.00 04.00 c. Publication grant 06.00 04.00 d. Appointment of Visiting 06.00 04.00 teacher/fellow Day Care Centre 72* 05.00 05.00 Adventure Sports and 100* 30.00 Development of Sports Infrastructure and Equipments 4 Special Development Grant 220* Nil for Universities in Backward / Remote / Border Areas 5 Special Development Grant 100 Nil for Young Universities, (for equipment) Rejuvenation Grant for Old Universities 6 Instruments Maintenance 190* NR-04.00 Activity 7 Women's Hostel 100.00 50.00 8 Basic Facilities for Women 52 50.00 (ladies toilet, common room

	10(a)	930	195.00	
	percentage of SC/ST/OBC / Minority/Women students		05.00	
16	Universities having higher	5**	05.00	
15	Facilities for differently abled persons	5	Nil	
	Coaching classes for entry in service for SC/ST and Minorities	6	07.00	
14	SC/ST & Minorities	20	07.00	
13	Coaching for NET for	20		
12	Remedial coaching for SC/ST & Minorities	20	07.00	
11 12	SC/ST Cell	40*	10.00	
11	Universities	- E	1 111	
10	Fellowship for doing M.Phil/ Ph.D in Central		Nil	
	Faculty Development Programme (Teacher Fellowship for doing M.Phil/ Ph.D	50	Nil	×
9	& gymnasium)			

^{*} Including Building, Equipment, Staff, Books and Journals ** For Staff

11. Summary of Financial recommendations of the Visiting Committee

(a) General Development Grant (including Central Facilities and Departments)

Sl.No.	Item Building	Amount Requested (Rs.in lakhs)	Recommendation (Rs. in lakhs)
	a. Two Cluster class rooms for Science,	1610.25	
	Social Sciences & Humanities with multi-media facility	(4)	145.00
2	b. Renovation Library with automation + RFID & central air-conditioning Campus Development		50.00
	a. Roads, sewerage systems + lightening Common Facilities		15.00

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	TOTAL		850.50
	Francophone Studies Total		02.50
			15.00
	c. Physical Education : 1 L		
	Resources: 1 L	1.7	
	designing and networking for IT		
	Of Distance Education to care of web		
	Computer Science Department and Deptt.		15.00
	c. 1 Lecturer to be attached with		
	b. Centre for educational Research 1 P & 3 L		80.00
	v. Social Statistics L-1		-
	iii. Remote Sensing L-1 iv. French L-1		
	ii. Environmental Science L-1		
	i. Biotechnology L-1	Technical: 336.00	75.00
۶.		Teaching: 1557.00	75.00
6.	b. ICT with improvement of Networking Staff		100.00
			50.00
	a. e-Journals	250.00	102.00 7
5.	Books & Journals	1533.39	71.00.
4.	g. Students activity centre Equipments	_	10.00.
	f. Liquid Nitrogen facility		20.00
	f Liquid Nitrogen Collins		15.00
	e. Personality Dev. Lab		10.00
	including Mess and Toilets d. Multi-media Lab.		20.00
	c. Hostels (Renovation of Hostel		20.00
	b. Health Centre (equipment, scanner, ECG)		05.00
	a. Genset 120 KVA *		50.00

(a) General Development : Rs. 850.50 (b) 1st Instalment XI Plan : Rs. 39.00 (c) Grants recommended for Schemes : Rs.195.00

Total Grant recommended: (a) - (b) + (c): Rs. 1006.50 Lakhs

* Madurai Kamaraj University is a large university with several schools and departments. Therefore, it is recommended that Rs.50.00 lakhs may be allocated over and above the total development grant for the purchase of Genset to provide back-up for research and teaching.

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and teaching blocks are being envisaged. The faculty and alumni have their own distinct identity in India and abroad. Besides being an important centre of learning the university has also become an important source of employment for people of the region. This finds vivid reflection in the composition of the staff both teaching and administrative, a number of who belong to the indigenous tribal community. The university also serves as an important forum where students and faculty belonging to different ethnic, Campus and regional background work and interact with each other in an atmosphere of congeniality and cooperation.

- 3. Another feature of the University is to arrive at appropriate sex ratio of students so as to favourably improve upon female student population.
- 4. The students union is engaged in the welfare activities of the students community and has favourable interaction with the other members of the university community. They do not have any disciplinary or confrontational problem vis-à-vis the authority of the university. General peace and calm remains the hall mark of the university.
- 5. The students of the university could avail facilities, both, interms of infrastructure, class rooms, and seminar halls on inter changeable basis.
- 6. The MADURAI KAMARAJ UNIVERSITY should strengthen its Central Facilities further, viz., like Library, Computer Centre, Workshops, University Science Instrumentation Centre and encourage further departmental resources both interms of books as well as other study materials.
- 7. There has been a globalization of higher education world over. Madurai Kamaraj University can seek cooperation and collaboration with the Institution of Higher learning in Europe, America and elsewhere. This will provide an opportunity to students and faculty a global exposure and strengthen their academic standards.
- 8. All the sanctioned vacant positions should be filled-up in view of the recent advertisement carried out in the News papers.
- 9. Necessary security devises and figher fighting equipment should be streamlined.
- 10. The faculty must be encouraged to apply for extra mural research from various funding agencies.

- iv. University Administration: The University Administration needs to use e-governance for more efficient working.
- v. **Development of Teachers:** The faculty development programmes may be organized regularly in a diversified way. They could improve the ongoing programmes in different areas and also have interchangeable concepts as well as interdisciplinary studies done.
- vi. Facilities for Students: Better facilities for students in the areas of ICT, hostel, cafeteria, conveyance, health care, quality drinking water, etc. may be provided.
- vii. Other Plans: New courses are to be started only after creating minimum infrastructure and teaching faculty. Placement facility may be strengthened.
- viii. Any other observation of the visiting committee:
- 1. All the vacant sanctioned posts must be filled at the earliest to strengthen the teaching and research within the university. This has to given top priority before launching XI Plan initiative.
- 2. The university needs to set-up a panel of experts to distinguish between departments and schools and the programme therein. The expert committee would suggest the discipline placement in department as well as school on the basis of certain norms and criteria in Social Sciences and Humanities this could also apply to the Science subjects.
- 3. It has been observed by the Committee that the university is situated from 20 kms away from the town and the students need (more particularly the female students) need transport facilities to ply from Town to the University and vice -versa.
- 4. The committee feels that the university authorities may take up this matter with the State Government which may provide adequate number of buses between the university and adjoining areas. In case, the university is in position to acquire a few buses more on their own, the same may be done as a service to the students.

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5. The Committee visited hostels (women/men) and found that the hostels were inadequate in accommodating students as per room facility provided. Bathrooms, kitchen, recreation rooms and general maintenance need immediate attention of the university authority. Regular maintenance and renovation could be carried out periodically.

(R.P. Kaushik)

Chanara (Karuna Chanana)

U. U. Restor

(Riaz Shakir Khan)

(Indrani Chakravarti)

(V.K. Rastogi)

(Ramesh Chand Kuhad)

(N. Ramachandra Swamy)

(Neelima R. Kumar)

(Prithvi Yadav)

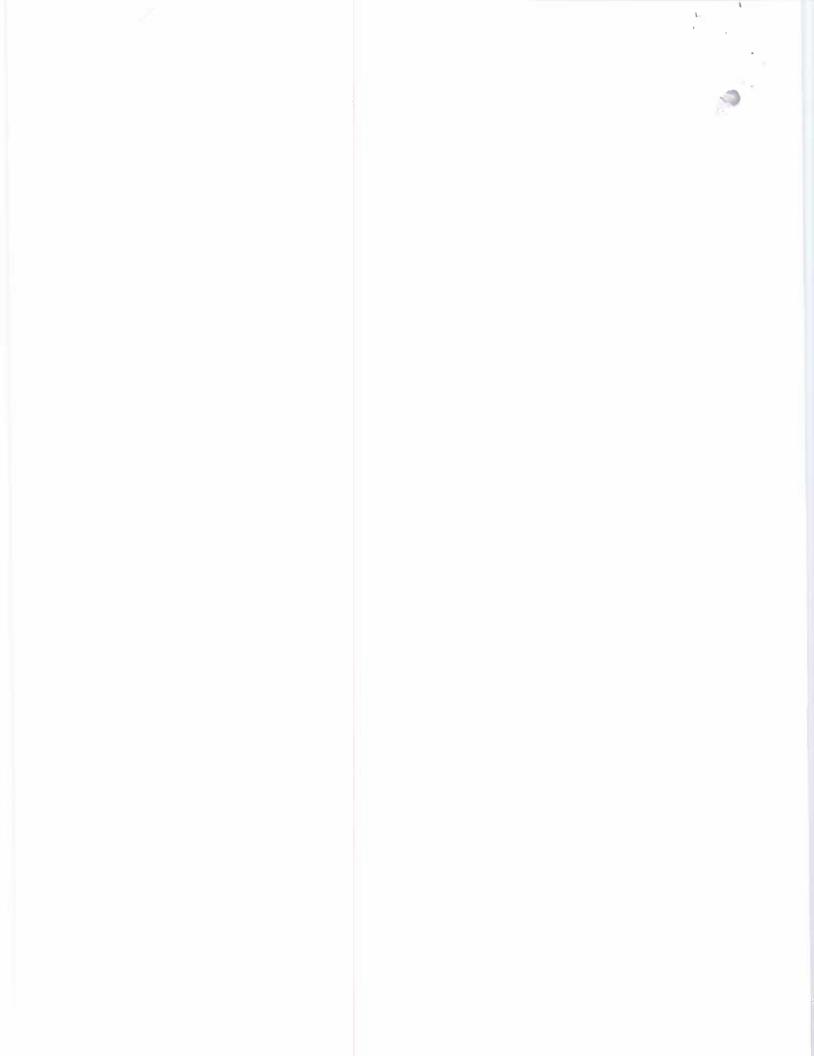
(Rajesh Anand)

(Ramanarayanan) State Govt. Nominee

MERGED SCHEMES

Name of the University: Maduxai Canxaj University

(Rupees in Lakhs) Ceiling fixed by UGC Amount recommended by the Visiting Committee Travel Grant 60.00 40.w 2. Conferences 35.00 20.00 3. **Publications** 35.00 20.W 4. Visiting Professors 30.00 20.W 5. Day Care Centre 5.00 5.10 Adventure Sports 6. 50.00 30.W 7. University in Backward area 100.00 Young University 8. 00.0019. IMF 32.50 20.W 10 Women's Hostel 100.00 56.W 11. Basic Facilities for women 50.00 50.W 12. Faculty Improvement Prog. 25.00 13. Equal Opportunities Cell 2.00 7. W 14. Coaching Classes 5.00 7. W 15. Career and Counselling Cell 27.00 5.00 16. Facilities for differently 27.00 abled persons 274.00



सुखर्वव थोरात

Sanadeo Thorat Chairman



विश्वविद्यालय अनुदान आयोग

बहादुरशाह जफ़र मार्ग, नई दिल्ली-110 002

UNIVERSITY GRANTS COMMISSION BAHADUR SHAH ZAFAR MARG,

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NEW DELHI - 110 002

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30% March 2009

D.O.No. F.1-2/2009(XI Plan)

21 APR 2009

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Subject: Action Plan for Academic and Administrative Reforms.

Dear Vice Chancellor,

This is in continuation to my D.O. letter of even number dated January 31, 2008 (Copy attached) (Annexure-I), wherein I had drawn your attention towards UGC's new initiatives under the Eleventh Five-Year Plan, on speedy and substantive academic and administrative reforms in higher education, for promotion of quality and excellence in university in keeping with the country's long experience with various Academic models and practices.

In response to the UGC's new initiative, a number of universities have responded quite favorably to the recommendations related to Academic reforms. A number of them also informed the UGC that some of the recommended academic practices were already in place.

Above communication had also pointed out that the UGC had set up a committee of experts. Following prolonged and intensive deliberations, the committee has since submitted its report. The committee has also made several important recommendations with regard to Academic Reforms in universities and college system for enhancement of quality and excellence.

Subsequently, based on the report of the above-mentioned committee, an Action Plan for Academic and Administrative Reforms has been developed a copy of which is enclosed (Annexure-II). The Action Plan outlines main steps, the central and state universities, colleges and other education institutions of higher education need to consider and adopt in respect of

- Semester system,
- · Choice-based credit system,
- Curriculum development
- Admission procedures
- Examination reforms

It is recognized that, in quite a few universities and institutions, one or more components of academic and administrative reforms, outlined above, are already in place. Such universities and institutions need only to take a second look, modify 'action plan for academic and administrative reform' in the light of their own experience, and implement the modified plan.

I may mention that the new grant making policy developed by UGC as part of the 11th Plan strategy for improving the quality of higher education involved linking of grant making process with adoption of academic and administrative reforms by the concerned universities and colleges. Therefore the educational institutions are expected to initiate this academic reform at the earliest.

I may reiterate that the higher education system in the country has indeed evolved over a period of time. In the course of this onward journey, the education institutions through their experience have developed academic practices, which they have found useful. Therefore, I would suggest that institutions should undertake suggested reforms keeping in view their own experience with the best practices but within the framework of the UGC's recommendations and guidelines on academic reforms. The UGC expect that the universities, colleges and other institutions to draw a road map with action plan in time bound manner, subject to maximum of two years.

I look forward to your cooperation in this respect.

With regards,

Yours sincerely,

Encl.: As above.

To: Vice Chancellors of all Universities (Central, State, Deemed and Private Universities) List attached

Copy with Enclosures to:

The Publication Officer, UGC, New Delhi for posting on the UGC website.

2. The Joint Secretary/Deputy Secretary/Education Officer, All UGC Regional Offices/JS(NRCB) for circulation to colleges

3. JS (ASC/ER), UGC, New Delhi

4. JS (CU/SU/DU), US RO, UGC, New Delhi

(V.K. Jaiswal) Under Secretary